

Chairman's Message

Dear Shareholders,

It gives me great pleasure, on my own behalf and on behalf of the members of the Board of Directors of National Industries Group Holding, to welcome you to the Sixty-Sixth Ordinary General Assembly Meeting of the Group. I am also pleased to present to you the Annual Report for the financial year ended 31 December 2025.

This report provides a comprehensive overview of the Group's performance during the year, including the Board of Directors' report and the annual corporate governance report. These reflect our firm commitment to strengthening our corporate governance framework in accordance with international best practices and in compliance with the requirements of the Capital Markets Authority of the State of Kuwait. Such commitment contributes to reinforcing the principles of transparency and accountability, while enhancing the confidence of the Group's shareholders and investors.

The report also highlights the most significant operational and strategic developments witnessed by the Group during the year, in addition to outlining its key activities and achievements. Furthermore, it provides an overview of major economic developments at the global, regional, and local levels, and their impact on the business environment and the investment sector.

On the global front, financial markets continued their positive performance during 2025, recording strong gains for the third consecutive year, supported by broad momentum across global equity markets. This strong performance was achieved despite ongoing challenges related to geopolitical tensions and trade disruptions. The positive momentum was driven by several key factors, most notably the shift in monetary policies toward lower interest rates, the continued resilience of global economic growth, and strong corporate earnings. In addition, increased investments in companies associated with artificial intelligence technologies contributed to supporting market performance and enhancing investor risk appetite.

Across global asset classes, precious metals recorded exceptional performance during the year, with both gold and silver achieving notable gains. In contrast, energy markets witnessed a relative decline, as crude oil prices recorded a noticeable decrease, ending the year at approximately USD 60.9 per barrel.

At the local level, Bursa Kuwait continued to deliver strong performance in 2025, positioning itself among the best-performing markets in the region. The All Share Index rose by 21%, closing the year at 8,907.6 points, supported by improved liquidity levels and increased investment activity. All market sectors also recorded gains during the year, reflecting growing investor confidence in the market.

In the context of economic developments, 2025 witnessed the State of Kuwait's return to the international debt markets through the issuance of U.S. dollar-denominated sovereign bonds in October with maturities of three, five, and ten years. The issuance received strong demand from

international investors, reflecting the global markets' confidence in the resilience of the Kuwaiti economy. The government also issued local debt instruments in the domestic market as part of its efforts to diversify funding sources and enhance liquidity management within the banking sector. These issuances followed the approval of the Public Debt Law, which allows the government to borrow up to KWD 30 billion, supporting the financing of infrastructure projects and strengthening efforts to diversify the economy in line with Kuwait Vision 2035.

Against this evolving economic backdrop, the Group succeeded in achieving strong financial results that reflect the strength of its business model, the diversity of its investments, and the efficiency of its management. Net profit for the financial year ended 31 December 2025 reached approximately KWD 73 million, with earnings per share of 29.3 fils, compared to net profit of KWD 59 million and earnings per share of 23.7 fils in 2024.

Total assets increased to approximately KWD 1.7 billion in 2025, compared to KWD 1.6 billion in the previous year. Meanwhile, total equity attributable to the shareholders of the parent company reached approximately KWD 597 million, compared to KWD 550.9 million in 2024, reflecting the continued growth of the Group's capital base and the strengthening of its financial position.

In line with the Board of Directors' commitment to delivering sustainable value to the Group's shareholders and enhancing investment returns, the Board has recommended to the Ordinary General Assembly the distribution of cash dividends of 5% of the paid-up capital, equivalent to approximately KWD 12.65 million, in addition to recommending the distribution of In-kind dividend to distribute 4 shares of National Industries Company K.P.S.C. (subsidiary) for every 100 shares held in National Industries Group Holding K.P.S.C. (parent company) resulting in total distribution of 101,217,591 shares of National Industries Company K.P.S.C owned by the parent company, after the approval of the regulatory authorities.

In conclusion, we reaffirm our commitment to further strengthening the Group's position and consolidating the foundations of sustainable growth in order to meet the aspirations of our shareholders and enhance the long-term value of their investments.

We also extend our sincere appreciation to the executive management and all employees of the Group for their dedicated efforts and valuable contributions in achieving these results.

Finally, we pray to Almighty Allah to protect the State of Kuwait and its people under the wise leadership of His Highness the Amir of Kuwait and His Highness the Crown Prince, and to continue to bless our beloved country with security, stability, and prosperity.

Thank you.

Saad Mohammed Al Saad
Chairman